



# Agricultural food production and processing company transitions from Oracle EBS to unified ERP

One of the largest agricultural food production and processing companies in the US worked with Huron to migrate their Oracle E-Business Suite (EBS) to Oracle Cloud ERP. Together, the organizations conducted a thorough assessment of existing systems, developed a strategic redesign of operations, and implemented a more robust and integrated cloud solution increasing overall efficiency and effectiveness.

## The challenge: Existing system limitations

The client's existing business solution was characterized by fragmentation and complexity, encompassing multiple custom Oracle-based applications alongside various third-party systems. This disjointed infrastructure resulted in a myriad of inefficiencies, including duplicative data entries, manual processing errors, and time-consuming reconciliation tasks.

The decentralization of systems exacerbated integration issues, leading to delayed decision-making and inconsistent data reporting. Furthermore, the existing chart of accounts was limited, constraining financial reporting capabilities and hindering the flexibility needed to support dynamic business operations.

The company required help redesigning and optimizing processes in conjunction with their systems to realize greater operational efficiencies and drive insightful analytics.



## The approach: Strategic cloud transformation

Huron designed a plan to ensure a seamless transition while maximizing system capabilities and enhancing organizational efficiency. This approach was tailored to remedy existing inefficiencies while future-proofing the organization's processes in alignment with their growth trajectory. The key components included:

- Conducting on-site discovery sessions to deeply understand the client's long-term goals, current systems, and operational pain points.
- Completing a chart of accounts redesign, significantly streamlining financial management.
- Creating a proof of concept that effectively integrated the proposed Cloud ERP solution with the existing HRMS cloud solution, demonstrating real-world applicability and benefits.
- Implementing a suite of Oracle Cloud applications to establish a robust and comprehensive enterprise resource planning ecosystem.
- Seamlessly integrating third-party applications with Oracle Cloud, ensuring interoperability and data consistency across all platforms.

## The results: Enhanced operational efficiency

As a result of our work together, the company experienced significant improvements such as:

- Enhanced overall efficiency through automation of processes such as invoice processing and fleet maintenance management.
- Centralized operations, moving from eight different operating units in the EBS to processing everything from one business unit.
- Improved reporting capabilities through the implementation of a data warehouse.
- Greater fleet efficiency through automated preventive maintenance scheduling.
- Increased process efficiencies expected to yield further benefits through the base configuration of applications.



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